

## **Teilnehmerlisten Bilderbergtreffen in Sitge, Spanien (2010) und St. Moritz, Schweiz (2011)**

### **Honorary Chairman**

BEL	Davignon, Etienne	Vice Chairman, Suez-Tractebel
DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
GBR	Agius, Marcus	Chairman, Barclays Bank PLC
ESP	Alierta, César	Chairman and CEO, Telefónica
INT	Almunia, Joaquín	Commissioner, European Commission
USA	Altman, Roger C.	Chairman, Evercore Partners Inc.
USA	Arrison, Sonia	Author and policy analyst
SWE	Bäckström, Urban	Director General, Confederation of Swedish Enterprise
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
ITA	Bernabè, Franco	CEO, Telecom Italia S.p.A.
SWE	Bildt, Carl	Minister of Foreign Affairs
FIN	Blåfield, Antti	Senior Editorial Writer, Helsingin Sanomat
ESP	Botín, Ana P.	Executive Chairman, Banesto
NOR	Brandtzæg, Svein Richard	CEO, Norsk Hydro ASA
AUT	Bronner, Oscar	Publisher and Editor, Der Standard
TUR	Çakir, Ruşen	Journalist
CAN	Campbell, Gordon	Premier of British Columbia
ESP	Carvajal Urquijo, Jaime	Managing Director, Advent International
FRA	Castries, Henri de	Chairman of the Management Board and CEO, AXA
ESP	Cebrián, Juan Luis	CEO, PRISA
ESP	Cisneros, Gustavo A.	Chairman and CEO, Cisneros Group of Companies
CAN	Clark, W. Edmund	President and CEO, TD Bank Financial Group
USA	Collins, Timothy C.	Senior Managing Director and CEO, Ripplewood Holdings, LLC
ITA	Conti, Fulvio	CEO and General Manager, Enel SpA
GRC	David, George A.	Chairman, Coca-Cola H.B.C. S.A.
DNK	Eldrup, Anders	CEO, DONG Energy
ITA	Elkann, John	Chairman, Fiat S.p.A.
DEU	Enders, Thomas	CEO, Airbus SAS
ESP	Entrecanales, José M.	Chairman, Acciona
DNK	Federspiel, Ulrik	Vice President Global Affairs, Haldor Topsøe A/S
USA	Feldstein, Martin S.	George F. Baker Professor of Economics, Harvard University
USA	Ferguson, Niall	Laurence A. Tisch Professor of History, Harvard University
AUT	Fischer, Heinz	Federal President
IRL	Gallagher, Paul	Attorney General
USA	Gates, William H.	Co-chair, Bill & Melinda Gates Foundation and

		Chairman, Microsoft Corporation
USA	Gordon, Philip H.	Assistant Secretary of State for European and Eurasian Affairs
USA	Graham, Donald E.	Chairman and CEO, The Washington Post Company
INT	Gucht, Karel de	Commissioner, European Commission
TUR	Gürel, Z. Damla	Special Adviser to the President on EU Affairs
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
USA	Holbrooke, Richard C.	Special Representative for Afghanistan and Pakistan
NLD	Hommen, Jan H.M.	Chairman, ING Group
USA	Hormats, Robert D.	Under Secretary for Economic, Energy and Agricultural Affairs
BEL	Huyghebaert, Jan	Chairman of the Board of Directors, KBC Group
USA	Johnson, James A.	Vice Chairman, Perseus, LLC
FIN	Katainen, Jyrki	Minister of Finance
USA	Keane, John M.	Senior Partner, SCP Partners
GBR	Kerr, John	Member, House of Lords; Deputy Chairman, Royal Dutch Shell plc.
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kleinfeld, Klaus	Chairman and CEO, Alcoa
TUR	Koç, Mustafa V.	Chairman, Koç Holding A.Ş.
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
<b>INT</b>	<b>Kroes, Neelie</b>	<b>Commissioner, European Commission</b>
USA	Lander, Eric S.	President and Director, Broad Institute of Harvard and MIT
FRA	Lauvergeon, Anne	Chairman of the Executive Board, AREVA
ESP	León Gross, Bernardino	Secretary General, Office of the Prime Minister
DEU	Löscher, Peter	Chairman of the Board of Management, Siemens AG
NOR	Magnus, Birger	Chairman, Storebrand ASA
CAN	Mansbridge, Peter	Chief Correspondent, Canadian Broadcasting Corporation
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
CAN	McKenna, Frank	Deputy Chair, TD Bank Financial Group
GBR	Micklethwait, John	Editor-in-Chief, The Economist
FRA	Montbrial, Thierry de	President, French Institute for International Relations
ITA	Monti, Mario	President, Università Commerciale Luigi Bocconi
INT	Moyo, Dambisa F.	Economist and Author
USA	Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
NOR	Myklebust, Egil	Former Chairman of the Board of Directors SAS, Norsk Hydro ASA
USA	Naím, Moisés	Editor-in-Chief, Foreign Policy
NLD	Netherlands, H.M. the Queen of the	
ESP	Nin Génova, Juan María	President and CEO, La Caixa
DNK	Nyrup Rasmussen, Poul	Former Prime Minister
GBR	Oldham, John	National Clinical Lead for Quality and Productivity
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell plc

USA	Orszag, Peter R.	Director, Office of Management and Budget
TUR	Özilhan, Tuncay	Chairman, Anadolu Group
ITA	Padoa-Schioppa, Tommaso	Former Minister of Finance; President of Notre Europe
GRC	Papaconstantinou, George	Minister of Finance
USA	Parker, Sean	Managing Partner, Founders Fund
USA	Pearl, Frank H.	Chairman and CEO, Perseus, LLC
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
ESP	Polanco, Ignacio	Chairman, Grupo PRISA
CAN	Prichard, J. Robert S.	President and CEO, Metrolinx
FRA	Ramanantsoa, Bernard	Dean, HEC Paris Group
PRT	Rangel, Paulo	Member, European Parliament
CAN	Reisman, Heather M.	Chair and CEO, Indigo Books & Music Inc.
SWE	Renström, Lars	President and CEO, Alfa Laval
NLD	Rinnooy Kan, Alexander H.G.	Chairman, Social and Economic Council of the Netherlands (SER)
ITA	Rocca, Gianfelice	Chairman, Techint
ESP	Rodriguez Inciarte, Matías	Executive Vice Chairman, Grupo Santander
USA	Rose, Charlie	Producer, Rose Communications
USA	Rubin, Robert E.	Co-Chairman, Council on Foreign Relations; Former Secretary of the Treasury
TUR	Sabancı Dinçer, Suzan	Chairman, Akbank
ITA	Scaroni, Paolo	CEO, Eni S.p.A.
USA	Schmidt, Eric	CEO and Chairman of the Board, Google
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
DEU	Scholz, Olaf	Vice Chairman, SPD
INT	Sheeran, Josette	Executive Director, United Nations World Food Programme
INT	Solana Madariaga, Javier	Former Secretary General, Council of the European Union
ESP	Spain, H.M. the Queen of	
USA	Steinberg, James B.	Deputy Secretary of State
INT	Stigson, Björn	President, World Business Council for Sustainable Development
USA	Summers, Lawrence H.	Director, National Economic Council
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International
GBR	Taylor, J. Martin	Chairman, Syngenta International AG
PRT	Teixeira dos Santos, Fernando	Minister of State and Finance
USA	Thiel, Peter A.	President, Clarium Capital Management, LLC
GRC	Tsoukalis, Loukas	President, ELIAMEP
INT	Tumpel-Gugerell, Gertrude	Member of the Executive Board, European Central Bank
USA	Varney, Christine A.	Assistant Attorney General for Antitrust
CHE	Vasella, Daniel L.	Chairman, Novartis AG
USA	Volcker, Paul A.	Chairman, Economic Recovery Advisory Board

CHE	Voser, Peter	CEO, Royal Dutch Shell plc
FIN	Wahlroos, Björn	Chairman, Sampo plc
CHE	Waldvogel, Francis A.	Chairman, Novartis Venture Fund
SWE	Wallenberg, Jacob	Chairman, Investor AB
NLD	Wellink, Nout	President, De Nederlandsche Bank
USA	West, F.J. Bing	Author
GBR	Williams, Shirley	Member, House of Lords
USA	Wolfensohn, James D.	Chairman, Wolfensohn & Company, LLC
ESP	Zapatero, José Luis Rodríguez	Prime Minister
DEU	Zetsche, Dieter	Chairman, Daimler AG
INT	Zoellick, Robert B.	President, The World Bank Group

### **Berichterstatter/Protokollanten**

GBR	Bredow, Vendeline von	Business Correspondent, The Economist
GBR	Wooldridge, Adrian D.	Business Correspondent, The Economist

AUT	Österreich	GRC	Griechenland
BEL	Belgien	INT	International
CHE	Die Schweiz	IRL	Irland
CAN	Kanada	ITA	Italien
DEU	Deutschland	NOR	Norwegen
DNK	Dänemark	NLD	Niederlande
ESP	Spanien	PRT	Portugal
EU	Europa (Kommission/Parlament)		
FRA	Frankreich	SWE	Schweden
FIN	Finnland	TUR	Türkei
GBR	Großbritannien	USA	Vereinigte Staaten von Amerika

### **Teilnehmerliste 2011**

AUT Bronner, Oscar CEO and Publisher, Standard Medien AG
AUT Faymann, Werner Federal Chancellor
AUT Rothensteiner, Walter Chairman of the Board, Raiffeisen Zentralbank Österreich AG
AUT Scholten, Rudolf Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
BEL Coene, Luc Governor, National Bank of Belgium
BEL Leysen, Thomas Chairman, Umicore
CAN Carney, Mark J. Governor, Bank of Canada

CAN Clark, Edmund President and CEO, TD Bank Financial Group
CAN McKenna, Frank Deputy Chair, TD Bank Financial Group
CAN Orbinksi, James Professor of Medicine and Political Science, University of Toronto
CAN Prichard, J. Robert S. Chair, Torys LLP
CAN Reisman, Heather Chair and CEO, Indigo Books & Music Inc.
CHE Brabeck-Letmathe, Peter Chairman, Nestlé S.A.
CHE Groth, Hans Senior Director, Healthcare Policy & Market Access, Oncology Business Unit, Pfizer Europe
CHE Janom Steiner, Barbara Head of the Department of Justice, Security and Health, Canton Grisons
CHE Kudelski, André Chairman and CEO, Kudelski Group SA
CHE Leuthard, Doris Federal Councillor
CHE Schmid, Martin President, Government of the Canton Grisons
CHE Schweiger, Rolf Member of the Swiss Council of States
CHE Soiron, Rolf Chairman of the Board, Holcim Ltd., Lonza Ltd.
CHE Vasella, Daniel L. Chairman, Novartis AG
CHE Witmer, Jürg Chairman, Givaudan SA and Clariant AG
CHN Fu, Ying Vice Minister of Foreign Affairs
CHN Huang, Yiping Professor of Economics, China Center for Economic Research, Peking University
DEU Ackermann, Josef Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
DEU Enders, Thomas CEO, Airbus SAS
DEU Löscher, Peter President and CEO, Siemens AG GBR Mandelson, Peter Member, House of Lords; Chairman, Global Counsel
DEU Nass, Matthias Chief International Correspondent, Die Zeit
DEU Steinbrück, Peer Member of the Bundestag; Former Minister of Finance
DNK Eldrup, Anders CEO, DONG Energy
DNK Federspiel, Ulrik Vice President, Global Affairs, Haldor Topsøe A/S
DNK Schütze, Peter Member of the Executive Management, Nordea Bank AB
ESP Cospedal, María Dolores de Secretary General, Partido Popular
ESP León Gross, Bernardino Secretary General of the Spanish Presidency
ESP Nin Génova, Juan María President and CEO, La Caixa
ESP Spain, H.M. the Queen of
EU Almunia, Joaquín Vice President, European Commission; Commissioner for Competition
EU Daele, Frans van Chief of Staff to the President of the European Council
<b>EU Kroes, Neelie Vice President, European Commission; Commissioner for Digital Agenda</b>
EU Rompuy, Herman van President, European Council
FIN Apunen, Matti Director, Finnish Business and Policy Forum EVA

FIN Johansson, Ole Chairman, Confederation of the Finnish Industries EK
FIN Ollila, Jorma Chairman, Royal Dutch Shell plc
FIN Pentikäinen, Mikael Publisher and Senior Editor-in-Chief, Helsingin Sanomat
FRA Baverez, Nicolas Partner, Gibson, Dunn & Crutcher LLP
FRA Bazire, Nicolas Managing Director, Groupe Arnault /LVMH
FRA Castries, Henri de Chairman and CEO, AXA ESP Cebrián, Juan Luis CEO, PRISA
FRA Lévy, Maurice Chairman and CEO, Publicis Groupe S.A.
FRA Montbrial, Thierry de President, French Institute for International Relations
FRA Roy, Olivier Professor of Social and Political Theory, European University Institute
GBR Agius, Marcus Chairman, Barclays PLC
GBR Flint, Douglas J. Group Chairman, HSBC Holdings plc
GBR Kerr, John Member, House of Lords; Deputy Chairman, Royal Dutch Shell plc
GBR Lambert, Richard Independent Non-Executive Director, Ernst & Young
GBR Micklethwait, John Editor-in-Chief, The Economist
GBR Osborne, George Chancellor of the Exchequer
GBR Stewart, Rory Member of Parliament
GBR Taylor, J. Martin Chairman, Syngenta International AG
GRC David, George A. Chairman, Coca-Cola H.B.C. S.A.
GRC Hardouvelis, Gikas A. Chief Economist and Head of Research, Eurobank EFG
GRC Papaconstantinou, George Minister of Finance
GRC Tsoukalis, Loukas President, ELIAMEP
INT Lamy, Pascal Director General, World Trade Organization
INT Sheeran, Josette Executive Director, United Nations World Food Programme
INT Solana Madariaga, Javier President, ESADEgeo Center for Global Economy and Geopolitics
INT Trichet, Jean-Claude President, European Central Bank
INT Zoellick, Robert B. President, The World Bank Group
IRL Gallagher, Paul Senior Counsel; Former Attorney General
IRL McDowell, Michael Senior Counsel, Law Library; Former Deputy Prime Minister
IRL Sutherland, Peter D. Chairman, Goldman Sachs International
ITA Bernabè, Franco CEO, Telecom Italia SpA
ITA Elkann, John Chairman, Fiat S.p.A.
ITA Monti, Mario President, Università Commerciale Luigi Bocconi
ITA Scaroni, Paolo CEO, Eni S.p.A.
ITA Tremonti, Giulio Minister of Economy and Finance
NLD Bolland, Marc J. Chief Executive, Marks and Spencer Group plc
NLD Chavannes, Marc E. Political Columnist, NRC Handelsblad; Professor of Journalism, University of Groningen

NLD Halberstadt, Victor Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
NLD Netherlands, H.M. the Queen of the
NLD Rosenthal, Uri Minister of Foreign Affairs
NLD Winter, Jaap W. Partner, De Brauw Blackstone Westbroek
NOR Myklebust, Egil Former Chairman of the Board of Directors SAS, Norsk Hydro ASA
NOR Norway, H.R.H. Crown Prince Haakon of
NOR Ottersen, Ole Petter Rector, University of Oslo
NOR Solberg, Erna Leader of the Conservative Party
PRT Balsemão, Francisco Pinto Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
PRT Ferreira Alves, Clara CEO, Claref LDA; writer
PRT Nogueira Leite, António Member of the Board, José de Mello Investimentos, SGPS, SA
RUS Mordashov, Alexey A. CEO, Severstal
SWE Bildt, Carl Minister of Foreign Affairs
SWE Björling, Ewa Minister for Trade
SWE Wallenberg, Jacob Chairman, Investor AB
TUR Ciliz, Süreyya CEO, Turkcell İletişim Hizmetleri A.S.
TUR Gülek Domac, Tayyibe Former Minister of State
TUR Koç, Mustafa V. Chairman, Koç Holding A.S.
TUR Pekin, Şefika Founding Partner, Pekin & Bayar Law Firm
USA Alexander, Keith B. Commander, USCYBERCOM; Director, National Security Agency
USA Altman, Roger C. Chairman, Evercore Partners Inc.
USA Bezos, Jeff Founder and CEO, Amazon.com
USA Collins, Timothy C. CEO, Ripplewood Holdings, LLC
USA Feldstein, Martin S. George F. Baker Professor of Economics, Harvard University
USA Hoffman, Reid Co-founder and Executive Chairman, LinkedIn
USA Hughes, Chris R. Co-founder, <b>Facebook</b>
USA Jacobs, Kenneth M. Chairman & CEO, Lazard
USA Johnson, James A. Vice Chairman, Perseus, LLC
USA Jordan, Jr., Vernon E. Senior Managing Director, Lazard Frères & Co. LLC
USA Keane, John M. Senior Partner, SCP Partners; General, US Army, Retired
USA Kissinger, Henry A. Chairman, Kissinger Associates, Inc.
USA Kleinfeld, Klaus Chairman and CEO, Alcoa
USA Kravis, Henry R. Co-Chairman and co-CEO, Kohlberg Kravis Roberts & Co.
USA Kravis, Marie-Josée Senior Fellow, Hudson Institute, Inc.
USA Li, Cheng Senior Fellow and Director of Research, John L. Thornton China Center, Brookings Institution
USA Mundie, Craig J. Chief Research and Strategy Officer, Microsoft Corporation

USA Orszag, Peter R. Vice Chairman, Citigroup Global Markets, Inc.
USA Perle, Richard N. Resident Fellow, American Enterprise Institute for Public Policy Research
USA Rockefeller, David Former Chairman, Chase Manhattan Bank
USA Rose, Charlie Executive Editor and Anchor, Charlie Rose
USA Rubin, Robert E. Co-Chairman, Council on Foreign Relations; Former Secretary of the Treasury
USA Schmidt, Eric Executive Chairman, Google Inc.
USA Thiel, Peter A. President, Clarium Capital Management, LLC
USA Varney, Christine A. Assistant Attorney General for Antitrust
USA Vaupel, James W. Founding Director, Max Planck Institute for Demographic Research
USA Warsh, Kevin Former Governor, Federal Reserve Board
USA Wolfensohn, James D. Chairman, Wolfensohn & Company, LLC
USA Steinberg, James B. Deputy Secretary of State

**Berichterstatter/Protokollanten 2011**

GBR Bredow, Vendeline von Business Correspondent, The Economist

GBR Wooldridge, Adrian D. Foreign Correspondent, The Economist